## **TEAM Enterprise Modeling**

James K. Ostic Johnell M. Gonzales Patrick T. Reardon Steven Painter

**Los Alamos National Laboratory** 



#### **Technologies Enabling Agile Manufacturing**

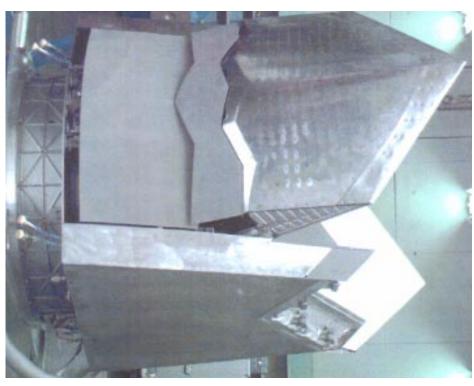


### Enterprise Modeling Allows Quantitative Analysis of Manufacturing Agility

- Identify Agility Metrics for Product
- Benchmark Enterprise Design and Manufacturing
- Perform "What if" Manufacturing Simulations
- Analyze Flex Event Configurations on the Shop Floor
- Enhance Agility in Distributed Virtual Enterprises



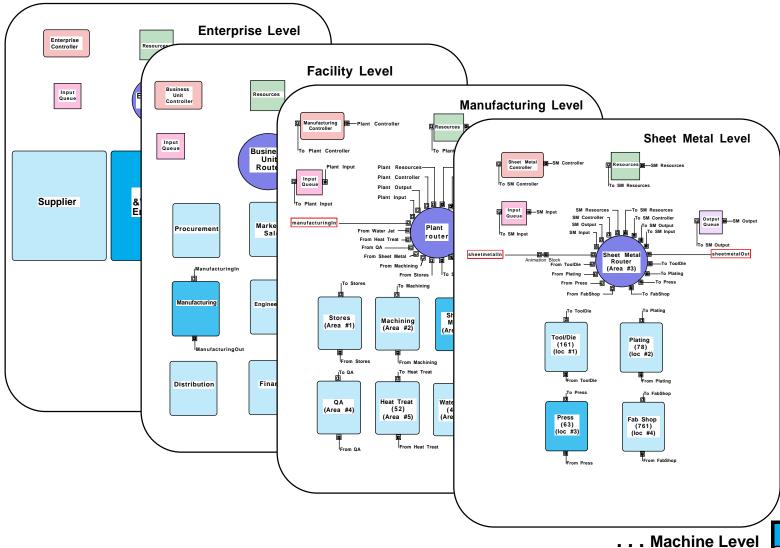
## Pratt & Whitney F119 Nozzle is the Product Vehicle Used to Demonstrate the Enterprise Modeling Approach



- Manufactured by Pratt & Whitney Operations Florida
- Includes Shop Floor Operations (Machining, Assembly, QA)
- Sheet Metal TEAM Technology Demonstration is also Included
- Major Critical Suppliers
   Contribute ~ 2/3 of Assembled
   Cost



### **Enterprise Model Uses Recursive** Hierarchical Architecture





### **Agility Metrics are Customer Focused**

"To deliver the highest value to our customers by maximizing flexibility, accuracy, speed, and talent by minimizing cost." Bill Eyster, Pratt & Whitney

$$Value \equiv \frac{Max \sum_{p} (W_{f} \bullet Flexibility_{p} \times W_{a} \bullet Accuracy_{p} \times W_{s} \bullet Speed_{p} \times W_{t} \bullet Talent_{p})}{Min \sum_{p} Cost_{p}}$$

#### **Agility Metrics**

**Flexibility** 



Product Features

- Product Features
- Optional Features
- Complexity

Accuracy



Product Quality

- Customer ComplaintsCustomer
- Customer Satisfaction
- Rework

**Speed** 



**Enterprise Standing** 

- •Enterprise Reputation
- •Enterprise Employment
- •Alliances

**Talent** 



Time-to-Market

- BaselineScript
- Manufacturing Script
- •Cycle Time

Cost

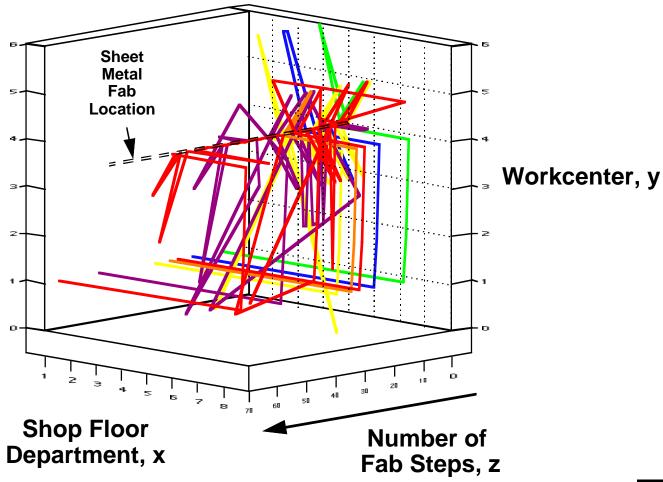


**Unit Price** 

- •Labor
- Usage •Labor
- Productivity
- Return on Investment

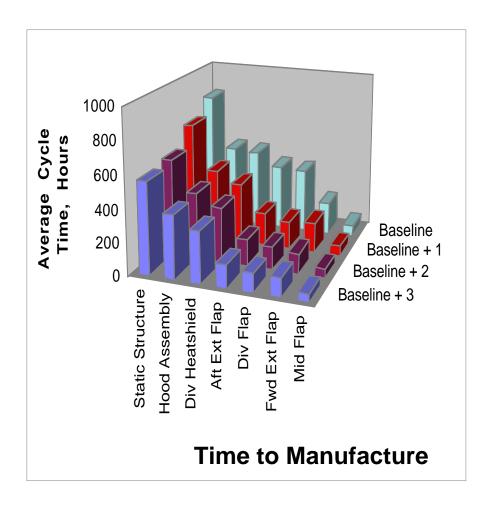


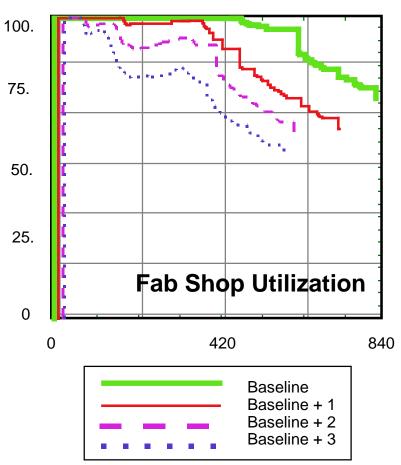
## Sheet Metal Agility is Critical in Nozzle Fabrication Process





## Significant Improvement Results from Resource Addition at Sheet Metal Fab









# Enterprise Modeling Documentation Completed for TEAM

- Enterprise Simulation Technologies Enabling Agile Manufacturing
- ABC: A Generic Cost Methodology for Enterprise Modeling Simulations
- The Recursive Executable Cell: A Generic Architecture for EM Simulations using Extend<sup>™</sup> - Draft
- Enterprise Modeling Requirements for Pratt & Whitney F119
   Nozzle Version 1.0
- Simulation Of The Material Removal Demonstration Plan Using Extend<sup>TM</sup> - Draft



### Future Enterprise Modeling Work for TEAM

- Complete Model Development
  - Information Manager for Information Technology
  - Coordinator Logic and Application for REC
  - ABC Implementation
- Extend Model Functionality to Enterprise Activities
  - Incorporate Supplier, Engineering, and Support Functions
  - Collect Enterprise and Costing Data
- Demonstrate Enterprise Model Capability in December 1995

